

# Musgrave Ltd

## Gender Pay Gap Report 2022

### Introduction

Musgrave is Ireland's leading food retail, wholesale and foodservice company. Together with our independent retail partners, we support more than 41,000 jobs in more than 1,400 stores and offices. We partner with thousands of retail and foodservice family businesses through some 11 market-leading food and beverage brands that include SuperValu and Centra. Our employees are engaged in a wide range of activities including warehouse, transport, wholesale, and office-based roles.

At Musgrave, everything we do is focused on our purpose: Growing Good Business. As a 146-year-old family business, we firmly recognise that we will always have more to do to leave a positive and lasting legacy for future generations. This is why we welcome the introduction of Gender Pay Gap reporting by the Government. These reports will help us to ensure that we make the world more equitable, more diverse, and more inclusive going forward.

## Required Information

The difference between the mean hourly remuneration of employees of the male gender and that of employees of the female gender expressed as a percentage of the mean hourly remuneration of employees of the male gender.	-11.9%	
The difference between the median hourly remuneration of employees of the male gender and that of employees of the female gender expressed as a percentage of the median hourly remuneration of employees of the male gender.	-18.5%	
The difference between the mean bonus remuneration of employees of the male gender and that of employees of the female gender expressed as a percentage of the mean bonus remuneration of employees of the male gender.	-13.5%	
The difference between the median bonus remuneration of employees of the male gender and that of employees of the female gender expressed as a percentage of the median bonus remuneration of employees of the male gender.	-15.4%	
The difference between the mean hourly remuneration of part-time employees of the male gender and that of part-time employees of the female gender expressed as a percentage of the mean hourly remuneration of part-time employees of the male gender.	-51.3%	
The difference between the median hourly remuneration of part-time employees of the male gender and that of part-time employees of the female gender expressed as a percentage of the median hourly remuneration of part-time employees of the male gender.	-12.4%	
	<b>Male</b>	<b>Female</b>
The percentage of all employees of the male gender who were paid bonus remuneration and the percentage of all employees of the female gender who were paid such remuneration.	90%	85%
The percentage of all employees of the male gender who received benefits in kind and the percentage of all employees of the female gender who received such benefits.	7%	8%
The difference between the mean hourly remuneration of employees of the male gender on temporary contracts and that of employees of the female gender on such contracts expressed as a percentage of the mean hourly remuneration of employees of the male gender.	-0.8%	
The difference between the median hourly remuneration of employees of the male gender on temporary contracts and that of employees of the female gender on such contracts expressed as a percentage of the median hourly remuneration of employees of the male gender.	-6.7%	
<b>The respective percentages of all employees who fall within each of:</b>	<b>Male</b>	<b>Female</b>
(i) the lower remuneration quartile pay band,	80%	20%
(ii) the lower middle remuneration quartile pay band,	86%	14%
(iii) the upper middle remuneration quartile pay band, or	74%	26%
(iv) the upper remuneration quartile pay band, who are of the male gender	71%	29%

## **Understanding Our Gender Pay Gap**

At Musgrave, all colleagues receive the pay rate that is appropriate to their role and reflective of their skills and experience, regardless of gender.

Our reverse gender pay gap exists due to the following factors:

- A higher proportion of men are hourly paid employees whereas a higher proportion of women are salaried employees and many of these salaried roles are professional/technical and have a higher earnings capacity.
- As there are fewer numbers of females working with Musgrave, statistically the mean hourly figure is more likely to be higher for the female cohort.

## **Our Actions to Address the Gap**

Musgrave's purpose is Growing Good Business. We are committed to creating a more inclusive organisation where we work together to realise the talents and potential of all our people. This has been a priority in our people strategy in recent years. To progress this, we have a number of actions already underway. These include:

- The introduction of an Employee Resource Group (ERG) focused on gender that supports the identification of strategies and actions to remove any barriers to inclusion.
- We have rolled out unconscious bias training to hundreds of colleagues.
- We conducted a review of job descriptions to ensure they are inclusive and we are introducing an inclusive recruitment training programme for hiring managers.
- We have introduced our hybrid work model, Work Smart @ Musgrave. This allows colleagues the option to alternate their time between connecting and collaborating in the office and working remotely.
- We are updating a wide range of policies to foster inclusivity and diversity and introducing new policies.
- We offer mentoring to support the development and progression of our colleagues
- Leveraging the expertise, learnings, and resources of the LEAD Network (Leading Executives Advancing Diversity). Musgrave was the first Irish company to partner with the LEAD Network which aims to attract, retain and advance women in the retail and consumer goods industry in Europe through education, leadership and business development.
- We launched GenRep, our shadow youth Board, in 2021. It is made up of nine young colleagues aged between 22 and 30 who are from a mix of genders, backgrounds and experiences. GenRep amplifies the voice and ideas of the next generation and has been tasked with bringing new ideas and positive disruption to the business.